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7 JAN 1974

MEMORANDUM FOR: Deputy Director for Management and Services

SUBJECT : Impact of MAP Deferral or Elimination of
Office of Logistics ADP Programs

REFERENCE : Memo dtd 21 Dec 73 to DD/M&S fr DD/OJCS,
subject: MAP Project Planning

H-0084

1. To establish the importance of the Inventory Control System (ICS), it should be noted that this basic module is the prime core element of our Materiel Resources System (MRS). Without the foundation provided by ICS we cannot proceed to and implement the remaining modules planned for the MRS, namely requisitioning, procurement, warehousing, and financial property accounting. Further, deferral or cancellation of the ICS would have a critical impact on the Office of Finance with respect to its plan to reap benefits directly related to our procurement and financial property accounting modules.

2. Of special significance, as we have already noted for the record, is the fact that our reorganization of the Supply Division, currently at a point of no return, was designed to enhance interface with the proposed Logistics ADP systems and, more important, to take full advantage of the efficiencies and economies we will realize from bringing all elements of the MRS on line. Of the 23 position cuts afforded by this reorganization, seven are directly attributable to elimination of manual clerical procedures involved with record keeping and query functions which will be accomplished automatically when the ICS is on line and in a post-test operative mode. Four others are indirectly related to efficiencies we will gain in the area of requisition control when the ICS is on line. We would also hope, though this is by no means certain, to effect other savings in areas where personnel are currently engaged in manual internal document control and follow-up chores which will be performed automatically under the priority time frame suspense portion of the requisitioning module.

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Assuming that the current target of bringing ICS on line circa June/July 1974 is met, these savings, if effected, might contribute to any fiscal year 1975 cuts the Office of Logistics (OL) may be required to absorb.

3. We have noted that it may be necessary or desirable for the Office of Joint Computer Support (OJCS) to solicit advice and assistance from other Government agencies and/or outside contractors in order to meet overall commitments it has made to provide an adequate centralized ADP program for the Agency's support components. Along these lines OL earlier investigated the possibilities of using systems such as the IBM General Information System (GIS) for specific "stand-alone" programs, i.e., modification to the existing CRAMS report, improving the worldwide vehicle report, developing the requirements to provide work-order control over our space maintenance activities and the like. These investigations were not pursued in any depth basically because of the Agency position to have a "centralized" support system. If a policy change were to permit "going outside," these are areas where we would favor seeking such outside assistance and would hope that we could participate in the selection of any system(s) designed for Logistics applications. However, this is not our position on ICS, for abandoning in-house efforts to install ICS would delay the OL goal of realizing any benefits from the MRS for a minimum of 2 years. In view of our reorganization and the personnel cuts associated with the resource efficiencies to be gained upon installation of the planned MRS, such a delay would be catastrophic. Further, the waste of the human, financial, and other resources that have already been devoted to the development of the MRS, plus the as yet undetermined cost of purchasing an outside system, might permanently bar any possibility of our achieving the degree of automation desired.

4. We have all recognized that the proposed ICS is a simple, not too sophisticated system which, initially, will lack many of the capabilities that we eventually hope to have and OJCS has planned to give us. Nevertheless, we look upon it

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as a firm starting point and the basis for the complete system(s) that we had as an objective during our personnel reduction and reorganization planning.

5. Based on the foregoing, we strongly urge that the final design and installation of ICS early in the summer of 1974 be considered as a priority short-range objective and, to preclude yet further waste of assets in being, that the implementation of the remaining MRS modules proceed as scheduled. We further recommend that we be permitted to work with OJCS, as noted in paragraph 3 above, in developing any outside ADP assets.

/s/ Francis J. Van Damm

Francis J. Van Damm
Director of Logistics

cc: D/OJCS

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